



EVERYTHING MATTERS

# GLOBAL REAL ESTATE SUMMIT 2010



**Debra A. Cafaro**  
Chairman, President and CEO  
Ventas, Inc.

Debra A. Cafaro is Chairman, President and CEO of Ventas, Inc. (NYSE: VTR), an S&P 500 company. Ventas is a leading health-care real estate investment trust (REIT) that owns a diversified portfolio of over 500 health-care and senior housing assets located in 43 states and Canada. Ventas is the top-performing publicly traded REIT for the ten-year period ended September 30, 2009 and one of the ten largest REITs in the US.

In 2009, Ms. Cafaro received the Aiming High Award from Legal Momentum, which recognizes remarkable women whose personal leadership has broken new ground for women in business. She has been named an Outstanding Woman by *National Real Estate Investor* magazine (2008); a Woman of Influence by Real Estate Forum (2008); Female Leader of the Year by *Commercial Property News* (2007); one of “50 Women to Watch” by *The Wall Street Journal* (its inaugural list of the top 50 women in business globally) (2004); and one of the “Best of the Best” REIT CEOs (2003).

Ms. Cafaro serves as Chair of the National Association of Real Estate Investment Trusts (NAREIT). She is also a member of the Board of Directors of Weyerhaeuser Company (NYSE:WY); World Business Chicago, Chicago’s nonprofit economic development corporation chaired by Mayor Richard M. Daley; and the Real Estate Roundtable. She recently completed a three-year term as Chair of the Visiting Committee at the University of

Chicago Law School and is a member of The Chicago Network and the Illinois and Pennsylvania Bars.

Following her 1982-83 service as a judicial clerk to the Hon. J. Dickson Phillips, United States Court of Appeals for the Fourth Circuit, Ms. Cafaro practiced real estate, corporate and finance law. She also taught real estate transactions and finance from 1988 to 1992 as an Adjunct Professor at Northwestern University Law School. Prior to joining Ventas, Ms. Cafaro served as President and a Director of Ambassador Apartments, Inc. (NYSE: AAH), a multifamily REIT.

Cafaro received her J.D. *cum laude* from the University of Chicago Law School in 1982 and her B.A. *magna cum laude* from the University of Notre Dame in 1979. She is married to Terrance K. Livingston and has two children.

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